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COFFY

JFL/NSE-BSE/2024-25/52

November 11, 2024

**BSE Ltd.**P.J. Towers, Dalal Street
Mumbai – 400001

National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex Bandra(E), Mumbai – 400051

Scrip Code: 533155 Symbol: JUBLFOOD

Sub: Earnings Presentation along with Press Release

Ref: Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements)
Regulations, 2015 ('Listing Regulations')

Dear Sir/ Madam,

Pursuant to Regulation 30 of Listing Regulations, please find enclosed herewith the Earnings Presentation along with Press Release to be issued by the Company for Q2FY25 and H1FY25.

The above details will also be available on the website of the Company at www.jubilantfoodworks.com/investors-shareholder-information-stock-exchange-filings.

This is for your information and records.

Thanking you,
For Jubilant FoodWorks Limited

Mona Aggarwal
Company Secretary and Compliance Officer
Investor E-mail id: investor@jublfood.com

Encl: A/a



Earnings Presentation

Q2 and H1 FY'25





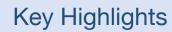






- Key Highlights
- Financial and Network Highlights
- Market-wise Highlights
- Brand-wise Highlights
- Statement of Profit and Loss
- Supplementary Information







## **Key Highlights for Q2FY'25**

- Group System Sales came in at Rs. 22,719 million
- Group Network at 3,130 stores with quarterly net addition of 73 stores
- Consolidated\* Revenue came in at Rs. 19,547 million(+42.8% yoy) with EBITDA of Rs. 3,986 million(+43.8% yoy) and EBITDA Margin of 20.4%(+14 bps yoy)
- Standalone Revenue came in at Rs. 14,669 million(+9.1% yoy) with EBITDA of Rs. 2,842 million(+1.3% yoy) and EBITDA Margin of 19.4%(-150 bps yoy)
  - Domino's India Revenue up by 8.1% driven by strong order growth of 20.2%
    - Delivery LFL growth of 11.4% helped register LFL growth of 2.8%
    - Mature Store ADS came in at Rs. 80,185 Highest in last six guarters
- New customer acquisition(Domino's India) growth(+29% yoy) continues to be at an elevated level
- Record high MAU(Domino's India App) at 12.8 million(+18.5% yoy); Highest ever app conversion; App Installs at 10.9 million









Financial and Network Highlights



**Network** 

**3,130 stores** 

QoQ: +73 stores

YoY: +358 stores

Revenue

Rs. 19,547 mn

QoQ: +1.1%

YoY: +42.8%

**EBITDA** 

Rs. 3,986 mn

QoQ: +4.1%

YoY: +43.8%

**EBITDA Margin** 

**20.4%** margin

QoQ: +57 bps

YoY: +14 bps

PAT\*

Rs. 715 mn

QoQ: +17.6%

YoY: -26.4%

**PAT\* Margin** 

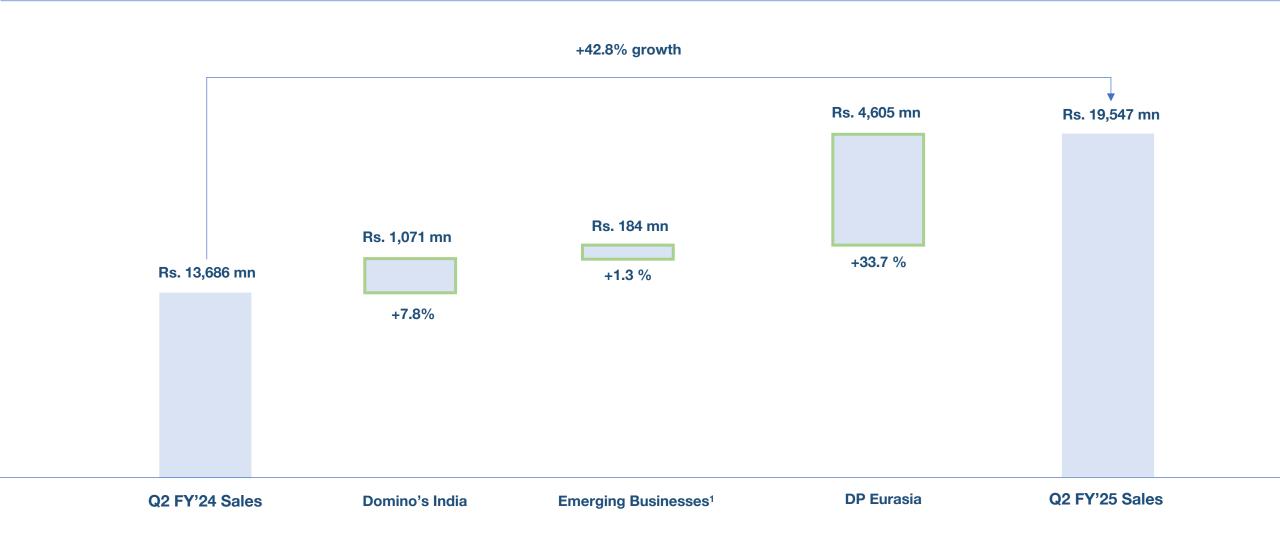
3.7% margin

QoQ: +51 bps

YoY: -344 bps

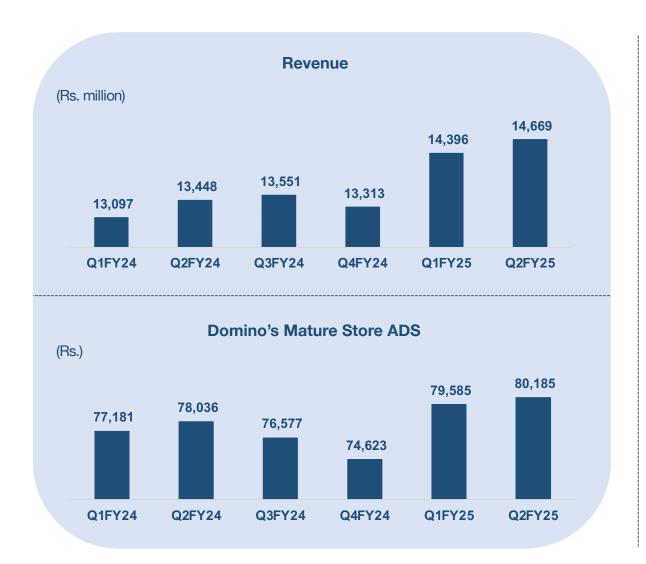


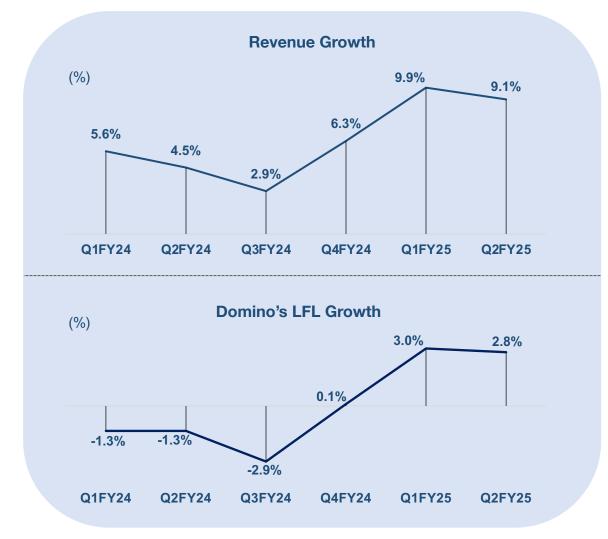








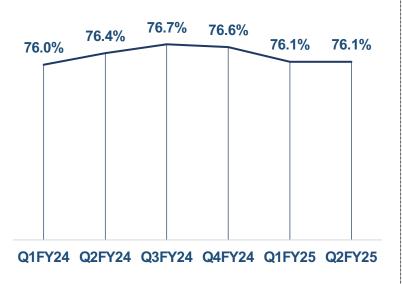




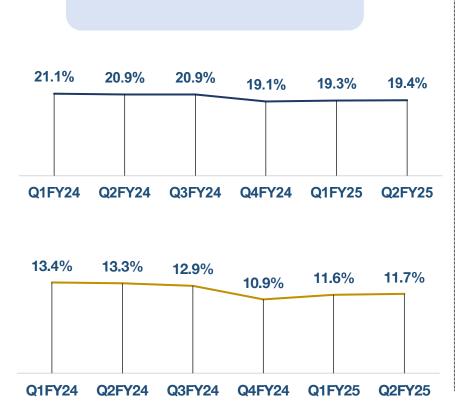




#### **Gross Margin**

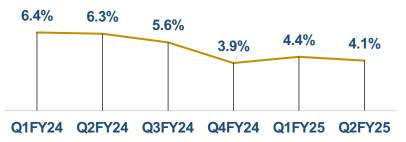


## **EBITDA Margin**



#### **PAT Margin**





Post-Ind-AS-116 Margin

Pre-Ind-AS-116 Margin



**EBITDA Margin** Revenue **EBITDA PAT\* Margin** PAT\* **Network 3,130 stores** Rs. 7,816 mn **20.1%** margin Rs. 1,323 mn 3.4% margin Rs. 38,878 mn +139 stores in H1FY'25 YoY: +43.8% YoY: +41.3% YoY: -35 bps YoY: 4.9% YoY: -126 bps





## **JFL Group Store Network**

JUBILANT FOODWORKS	India	Turkey	Sri Lanka	Bangladesh	Azerbaijan	Georgia	Overall Network	Net Addition in last 6 months	Net Addition in last 3 months
<b>∲</b> Domino's	2,079	713	50	35	10	7	2,894	101	61
Popeyes	54	-	-	-	-	-	54	12	4
DUNKIN'	32	-	-	-	-	-	32	1	-4
HONG'S KITCHEN Bartyl latyl Chicael	34	-	-	-	-	-	34	6	1
COFFY	-	116	-	-	-	-	116	19	11
All Brands	2,199	829	50	35	10	7	3,130	139	73
Net Addition in last 6 months	103	29	-	7	-	-			
Net Addition in last 3 months	51	17	-	5	-	-			



Market-wise Highlights





#### Picked up a good volumetric-growth momentum powered by own-initiatives in a softer demand environment

<b>Revenue and Store Growth</b>
---------------------------------

### **Profit and Margin**

EBITDA: 2,842 mn(+1.3% yoy)

## **Key Highlights (Domino's)**

Revenue: Rs. 14,669 mn(+9.1% yoy)

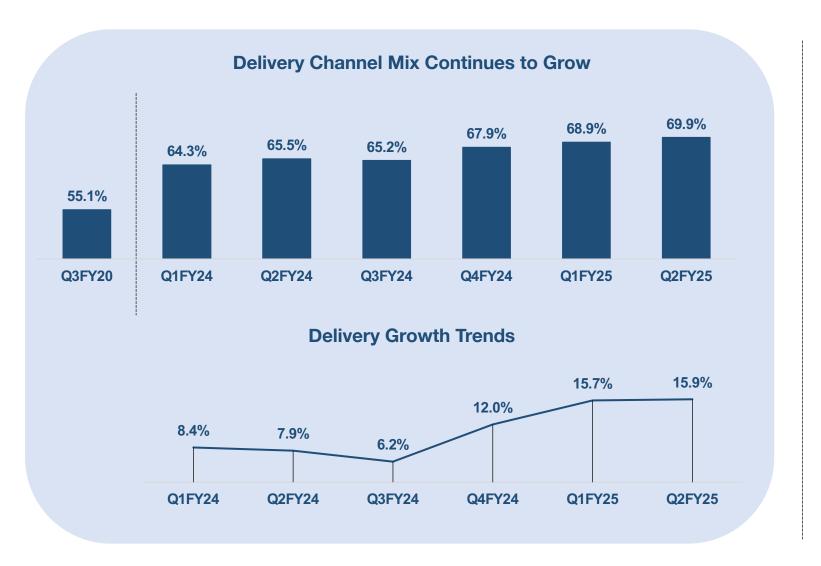
+51 net stores added gog

- ☐ Revenue growth came in at 9.1% yoy
- Domino's growth was 8.1%
- Order growth came in at 20.2%
- Domino's LFL was 2.8% led by Domino's Delivery LFL at 11.4%
- ☐ Network in India is now **2,199 stores** strong
- Network addition was led by Domino's (+50 stores)
- With entry in 20 new cities, Domino's is now present in 447 cities

- EBITDA Margin: 19.4%(-150 bps yoy)
- Gross Margin stable at 76.1%(flat qoq)
- Enhanced value offerings for consumer leading to virtuous cycle of strong volume growth and share gains
- ☐ Investments in tech, supply chain capabilities and new brands to continue

- Record high NCA growth at 29% yoy
- Record high MAU: 12.8 mn (+18.5% yoy)
- Introduced a new product innovation:
  - **Cheesiken**(Fusion of Chicken, Cheese and Rice) in three southern states
- □ Continued improvement in app resulted in **record** 
  - high MAUs(12.8 mn, +18.5% yoy) with
  - high-growth on own-assets
- ☐ Loyalty membership base is now **27.8 mn**





## Delivery

- Delivery channel revenue up by 15.9%
- The strong delivery growth was order led(+32.3%)

#### Dine-in

- Dine-in channel revenue was lower by 5.6%
- The moderate order growth was offset by decline in ticket





#### Turkey, Azerbaijan and Georgia

- DPEU System Sales came in at Rs. 7,719 million
- Domino's Turkey System Sales was Rs. 6,924 million with LFL growth of -6.0%(Q2 FY'24: 52.6%)
- COFFY's System Sales was Rs. 651 million with LFL growth of -3.9%(Q2 FY'24: 35.3%)
- Revenue for DPEU came in at Rs. 4,605 million with EBITDA Margin of 26.1% and PAT margin of 10.5%

#### **Domino's Bangladesh**

- Revenue came in at Rs. 126 million, lower by 5.3%
- Impact on revenue was on account of temporary store closures amidst a challenging operating environment; all stores are now operational

#### Domino's Sri Lanka

- Revenue came in at Rs. 170 million, up by 33.6%
- Strategic store relocations, new product launches, and focused local initiatives led to a strong performance





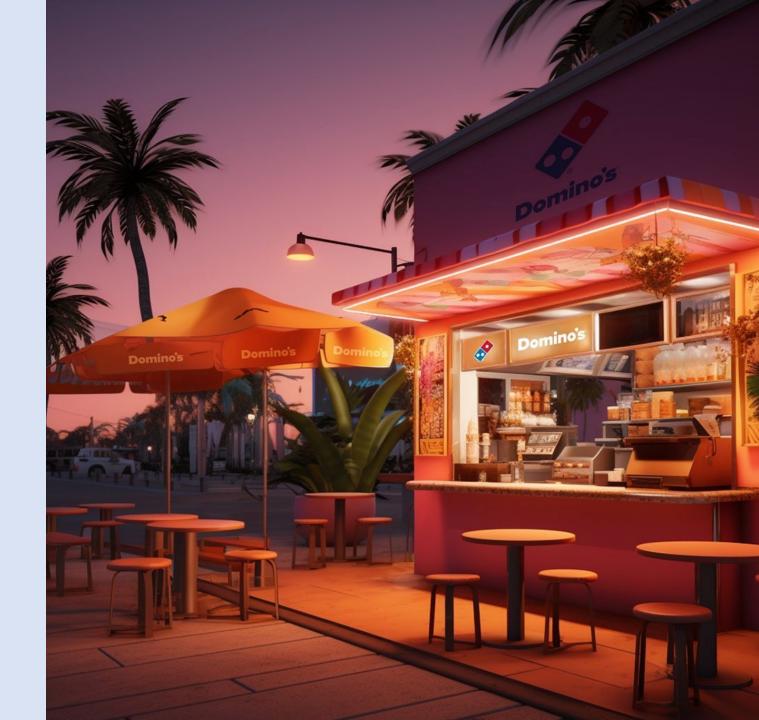


Brand-wise Highlights



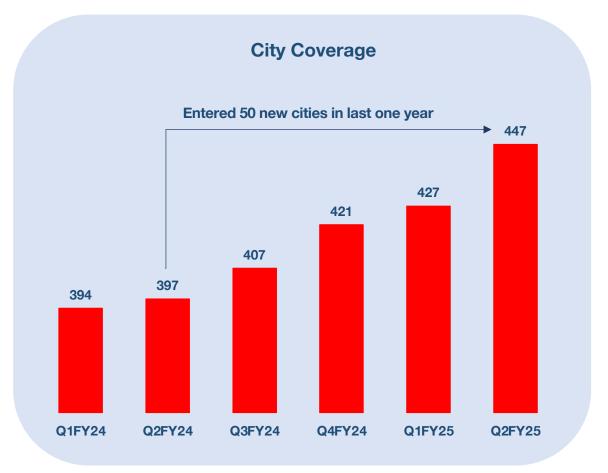


Domino's













## **University Campuses**



**NIT Jalandhar** 



**Delhi Technological University** 



**UPES Dehradun** 

## **Highways**



Khalghat, Madhya Pradesh



**Una, Himachal Pradesh** 



Karnal, Haryana

## **Airport Terminals**



**Mumbai Airport** 



**Ahmedabad Airport** 



**Goa Airport** 















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# Rakhi







## **Independence Day**

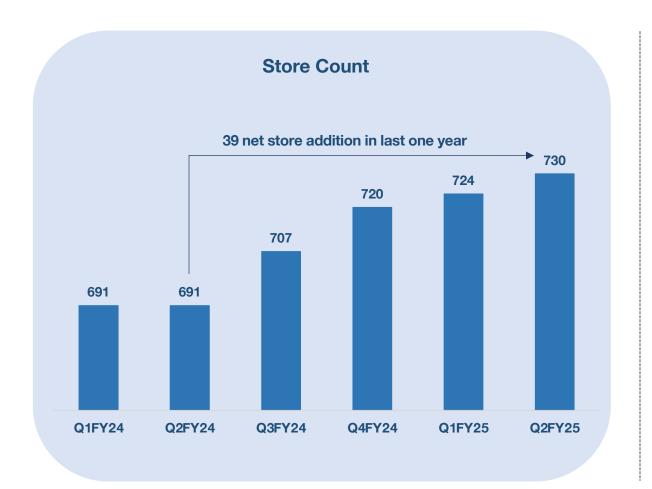


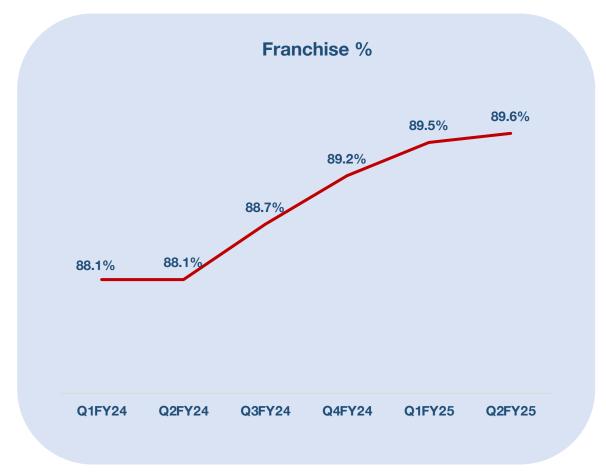
**Friendship Day** 

















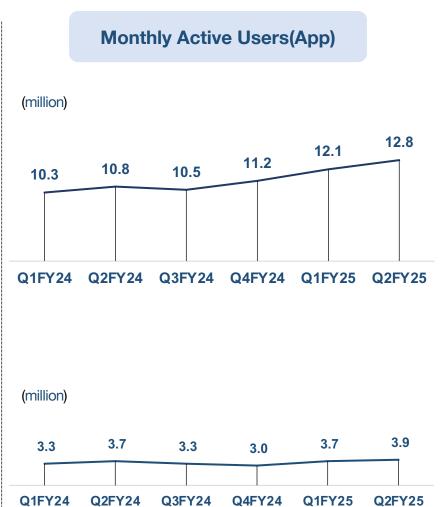














(million)



























































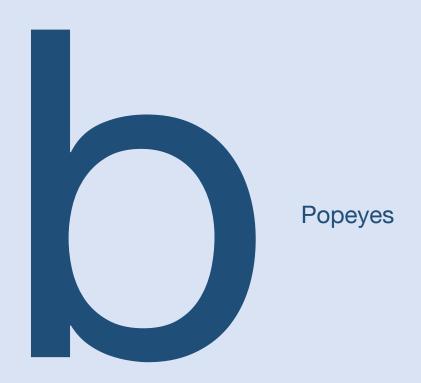




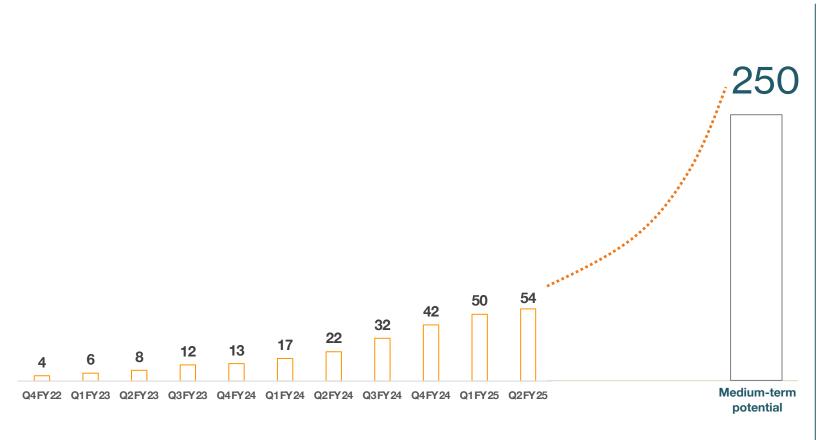
















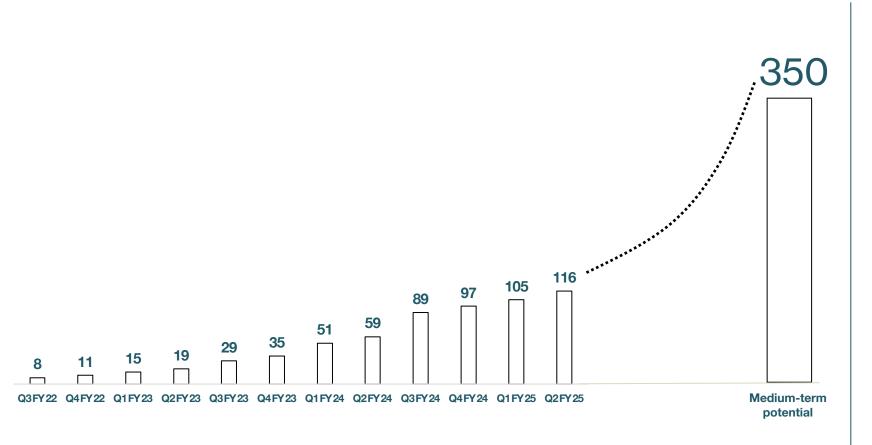


















Other Emerging Brands

















- 32 café now serving consumers across 12 cities
- Opened two new café and closed six underperforming stores during the quarter
- Beverage mix is increasing across channels



- 34 restaurants now serving guests across 8 cities
- Launched Momos of India range







Statement of Profit and Loss



# **Statement of Profit and Loss**

	Consolidated		Profit and Loss Metrics Particulars in INR mn	Standalone		
Q2 FY25	Q2 FY24	Growth %		Q2 FY25	Q2 FY24	Growth %
19,547	13,686	42.8%	Revenue from operations	14,669	13,448	9.1%
302	71	327.9%	Other Income	150	69	117.9%
19,849	13,757	44.3%	Total Income	14,819	13,517	9.6%
5,379	3,261	65.0%	Raw Material and Beverage Cost	3,512	3,174	10.7%
14,168	10,426	35.9%	Gross Profit	11,157	10,275	8.6%
72.5%	76.2%		Margins	76.1%	76.4%	
3,368	2,594	29.9%	Personnel Expenses	2,688	2,535	6.0%
6,814	5,060	34.7%	Manufacturing and Other Expenses	5,627	4,932	14.1%
3,986	2,772	43.8%	EBITDA	2,842	2,807	1.3%
20.4%	20.3%		Margins	19.4%	20.9%	
1,381	568	143.0%	Interest Cost	640	534	19.9%
2,014	1,419	42.0%	Depreciation	1,654	1,379	19.9%
-23	350	n.a	Share of Profit/(Loss) in Associates	n.a		
870	1,205	-27.8%	PBT	698	963	-27.5%
4.5%	8.8%		Margins	4.8%	7.2%	
715	972	-26.4%	PAT	521	721	-27.8%
3.7%	7.1%		Margins	3.5%	5.4%	





# **Statement of Profit and Loss**

	Consolidated		Profit and Loss Metrics Particulars in INR mn	Standalone		
H1 FY25	H1 FY24	Growth %		H1 FY25	H1 FY24	Growth %
38,878	27,032	43.8%	Revenue from operations	29,064	26,545	9.5%
473	164	188.7%	Other Income	223	160	39.4%
39,351	27,196	44.7%	Total Income	29,287	26,705	9.7%
10,676	6,493	64.4%	Raw Material and Beverage Cost	6,953	6,314	10.1%
28,202	20,539	37.3%	Gross Profit	22,112	20,231	9.3%
72.5%	76.0%		Margins	76.1%	76.2%	
6,655	5,121	30.0%	Personnel Expenses	5,250	5,008	4.8%
13,731	9,888	38.9%	Manufacturing and Other Expenses	11,238	9,651	16.4%
7,816	5,530	41.3%	EBITDA	5,624	5,571	0.9%
20.1%	20.5%		Margins	19.3%	21.0%	
2,725	1,112	145.2%	Interest Cost	1,260	1,047	20.4%
3,850	2,776	38.7%	Depreciation	3,206	2,707	18.4%
-49	-58	n.a	Share of Profit/(Loss) in Associates	n.a		
1,666	1,749	-4.7%	PBT	1,381	1,977	-30.1%
4.3%	6.5%		Margins	4.8%	7.4%	
1,323	1,261	4.9%	PAT	1,036	1,473	-29.7%
3.4%	4.7%		Margins	3.6%	5.6%	

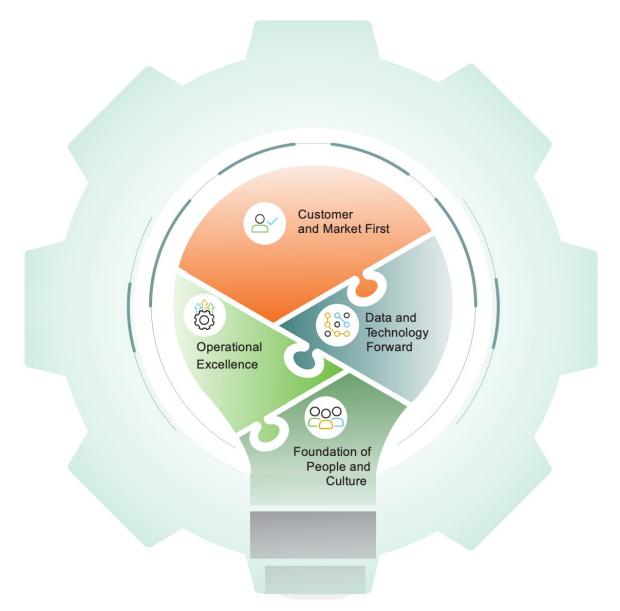




Supplementary Information



Customers, technology, operations and organization's culture to drive sustained profitable growth

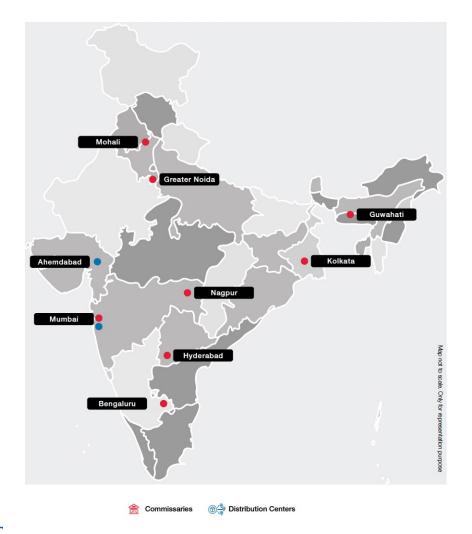






The Integrated Supply chain model helps JFL enjoys one of highest fill rates - 99.6% - globally

# 8 Commissaries and 2 Distribution Centers in India



'Jubilant Food Park Bangalore' has commenced operations



Work on new Mumbai commissary has started





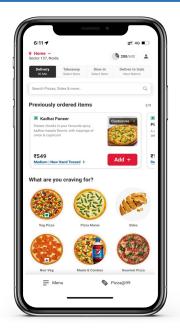


# Key competitive advantage: Continued investments for building data and technology strengths

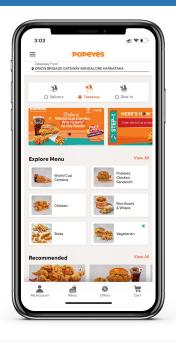


# Our 'Data and Technology Forward' Pillars

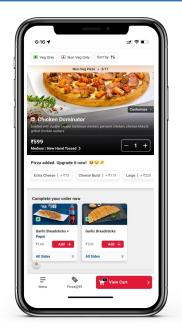
## Immersive Customer Experience



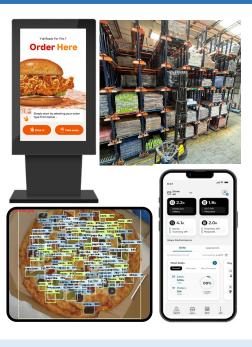
Next Level Platform Capabilities



Advanced Analytics and Data Science



## Digitizing Value Chain



- Single Step Onboarding
- Live Rider Tracking
- Order Scheduling
- Order Customization

- Multi-Country, Multi-Brand in-house Tech Platform
- Automated Nearest Store
   Discovery

- Micro-services based architecture for the consumer app
- Loyalty program

- Personalized Menu and Offers
- Cohort based CRM
   Campaigns
- In-context Upsells
- In-context Crosssells
- Rider App
- Custom-built App for Store teams
- Al based Pizza Quality Analyzer
- Transport and Warehouse Management System





# Sustainability is deeply embedded in our multi-stakeholder business model, as a key tenet of generating long-term value













# Responsible Sourcing

- The Company empower dairy farmers with cutting-edge technologies and expert guidance, enabling them to enhance the productivity and quality of their dairy products
- Achieved "No Antibiotics Ever" milestone
- 100% farm traceability for chicken, oregano, chili and tomato paste
- Achieved corn localization to enhance localization and incentivize local farmers
- Member of I-SPOC(Sustainable Palm Oil Coalition of India)
- In our pursuit of agricultural harmony, the Company uses Integrated Pest Management (IPM) techniques for sourcing chilies from Andhra Pradesh

## **Baking Goodness**

- All ingredients are 100% free from artificial preservatives, colors and flavors for Domino's
- 100% recyclable pizza boxes and lidless dine-in boxes
- 100% dairy based mozzarella cheese
- Domino's India launched Ragi Super Crust Pizza which features superior quality millet ingredients combined with a multi-seed mix of flax seed, watermelon seed, pumpkin seed, and sunflower seeds
- 96% of food ingredients for Domino's manufacturers are certified under Global Food Safety Initiative

# Emissions, Energy and Waste Management

- With ~14,000 EVs, the share of EVs in fleet is now ~53%
- 100% e-bikes for Popeyes
- ~20% share of electricity demand at our commissaries is met by renewable power
- EMS installed at stores and commissaries for real-time monitoring to reduce energy consumption
- Eliminated single-use plastic
- Co-processing 'Used Cooking Oil' for Bio-Diesel manufacturing, wherever feasible

## Benefit

### People and Communities

- Trained over 8,500 cumulative students under J-FARM (Jubilant FoodWorks Academy for Restaurant Operations and Management)
- Continue to build more diverse, inclusive and representative JFL – ~35% of workforce are women
- Company is GPTW Certified and conducts engagement survey for all employees on an yearly basis
- Training and veterinary support to over 6,500+ diary farmers in H1FY'25 to enhance cattle productivity
- Providing access to medical health care to 469,000 people



# **About Us**

Jubilant FoodWorks Limited (JFL Group/Group), incorporated in 1995, ranks among the leading emerging markets' food service companies. Its Group network comprises 3,130 stores across six markets – India, Turkey, Bangladesh, Sri Lanka, Azerbaijan and Georgia. The Group has a strong Portfolio of Brands in emerging markets with franchise rights for three global brands - Domino's, Popeyes and Dunkin' – and two own-brands, Hong's Kitchen, an Indo-Chinese QSR brand in India, and a CAFÉ brand - COFFY in Turkey.

#### Website:

www.jubilantfoodworks.com

## For further information please contact:

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E-mail: suman.hegde@jublfood.com; deepak.jajodia@jublfood.com; lakshya.sharma@jublfood.com

Note: 1. All financial data in this presentation is derived from reviewed consolidated and standalone IND-AS financial statements for continuing operations until specified otherwise

- 2. Due to rounding-off, the financial figures may not recalculate exactly
- 3. All growth comparison is vs. prior year and all network addition pertains to net stores added during the specified period unless specified otherwise
- 4. All reported numbers are as per currency conversion as on September 30, 2024
- 5. Consolidation of accounts of DP Eurasia with JFL is effective February 1, 2024. Prior period numbers are not comparable

#### Disclaimer

Certain statements in this presentation may be forward-looking statements. Such forward-looking statements are subject to certain risks and uncertainties like government actions, local political or economic developments, technological risks, and many other factors that could cause our actual results to differ materially from those contemplated by the relevant forward-looking statements. JFL will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances







COFFY

#### PRESS RELEASE

## Jubilant FoodWorks Limited Reports H1FY'25 and Q2FY'25 Results

#### H1FY'25 Highlights

- The Group System Sales came in at Rs. 45,084 million
- The Group Store Network expands to 3,130 stores with the addition of 139 net stores in H1
- Revenue was Rs. 38,878 million(+43.8% yoy); EBITDA was Rs. 7,816 million(+41.3% yoy) with 20.1% margin(-35 bps yoy)

### Q2FY'25 Highlights

- The Group System Sales came in at Rs. 22,719 million
- Added 73 net stores in the quarter(India: +51 stores, Turkey: +17 stores and Bangladesh: +5 stores)
- Revenue was Rs. 19,547 million(+42.8% yoy); EBITDA was Rs. 3,986 million(+43.8 yoy) with 20.4% margin(+14 bps yoy)

#### Domino's India Highlights

- Revenue growth of 8.1% was led by strong order growth of 20.2%
- Delivery channel revenue up by 15.9% and Delivery Channel mix is now at 69.9%(+4.4% points yoy)
- LFL growth of 2.8% was driven by Delivery LFL growth of 11.4%
- Mature Store ADS came in at Rs. 80,185 Highest in last six quarters
- Opened 50 new stores and entered 20 new cities Network is now 2,079 stores strong serving consumers across 447 cities
- Record high MAU(App) at 12.8 million(+18.5% yoy); Highest ever app conversion
- New customer acquisition growth(+29% yoy) continues to be at an elevated level
- Domino's loyalty program members now at 27.8 million(+42.5% yoy)

**Noida, 11<sup>th</sup> November 2024** – Jubilant FoodWorks Limited(NSE, BSE: JUBLFOOD), one of the largest emerging-markets' foodservice Company, today announced its financial results for the half year and quarter ended September 30, 2024.

Mr. Shyam S. Bhartia, Chairman and Mr. Hari S. Bhartia, Co-Chairman, Jubilant FoodWorks Limited commented, "Our commitment to convenience, innovation, and consumer value is driving competitive growth. We sustained broad-based momentum in Q2, achieving system sales of Rs. 45.1 billion in H1 and grew the JFL network to 3,130 stores by adding 139 stores across brands and markets. We're also pleased with the elevated trajectory in operating profit, enabled by acquisition of a well-run franchised network in Turkey, which complements our corporate-owned store setup in India."

Mr. Sameer Khetarpal, CEO and MD of Jubilant FoodWorks Limited, commented, "Our focused strategy on doubling down on Domino's is delivering strong results. With increased investment in brand building, rapid product innovation, expanded regional structure, and denser store networks enabling 20-minute delivery, we're seeing remarkable volumetric growth momentum. Domino's India achieved its highest orders, app traffic, conversion rates, and store throughput in recent quarter, underscoring the impact of our approach."

#### H1 FY'25 Update

Revenue from Operations of Rs. 38,878 million increased 43.8%. The JFL Group network strength is now 3,130 stores with net addition of 139 stores in H1. EBITDA came in at Rs. 7,816 million, higher by 41.3% and EBITDA margin was 20.1%, lower by 35 bps. Profit after tax came in at Rs. 1,323 million, higher by 4.9% with PAT margin at 3.4%, lower by 126 bps.

#### Q2 FY'25 Update

Revenue from Operations of Rs. 19,547 million increased 42.8%. EBITDA came in at Rs. 3,986 million, higher by 43.8% and EBITDA margin was 20.4%, higher by 14 bps. Profit After Tax came in at Rs. 715 million, lower by 26.4% with PAT margin at 3.7%, lower by 344 bps.

#### a. <u>India Segment Update</u>

Revenue from Operations at Rs. 14,669 million registered a growth of 9.1% driven by 8.1% growth in Domino's India. Domino's LFL came in at 2.8% with Domino's Delivery LFL at 11.4%. EBITDA was Rs. 2,842 million and EBITDA margin came in at 19.4%. PAT was Rs. 521 million and PAT margin came in at 3.5%. A total of 51 net stores were added across all brands in India, ending the period with 2,199 stores.

#### b. International Segment Update

In Turkey, Azerbaijan and Georgia, DP Eurasia system sales came in at Rs. 7,719 million. Revenue from Operations came in at Rs. 4,605 million. EBITDA margin came in at 26.1%. PAT margin was strong at 10.5%. Revenue from Domino's Bangladesh came in at Rs. 126 million, lower by 5.3% on account of temporary store closures amidst a challenging operating environment. All stores are now operational. Revenue from Domino's Sri Lanka came in at Rs. 170 million, up by 33.6%. Strategic store relocations, new product launches, and focused local initiatives led to a strong performance. A total of 22 net stores were added across all brands in the International markets, ending the period with 931 stores.

#### Note:

- 1. Group system sales refer to restaurant sales of corporate as well as franchisee stores across all brands and markets
- 2. The financial figures in this release are derived from reviewed consolidated and standalone IND-AS financial statements from continuing operations
- 3. All growth comparison is vs. prior year and all network addition pertains to net stores added during the specified period unless specified otherwise
- 4. Figures have been rounded off for the purpose of reporting
- 5. All reported numbers are as per currency conversion as on September 30, 2024
- 6. Consolidation of accounts of DP Eurasia with JFL is effective February 1, 2024. Prior period numbers are not comparable
- LFL ADS/Mature Store ADS: Defined as average daily sales for non-split(mature) restaurants opened before previous financial year(computed on 1,621 stores)
- MAU: Monthly Active Users

#### About Jubilant FoodWorks Limited:

Jubilant FoodWorks Limited (JFL Group/Group), incorporated in 1995, ranks among the leading emerging markets' food service companies. Its Group network comprises 3,130 stores across six markets – India, Turkey, Bangladesh, Sri Lanka, Azerbaijan and Georgia. The Group has a strong Portfolio of Brands in emerging markets with franchise rights for three global brands - Domino's, Popeyes and Dunkin' – and two own-brands, Hong's Kitchen, an Indo-Chinese QSR brand in India, and a CAFÉ brand - COFFY in Turkey.

Note: The store count for the Group is as on September 30, 2024

#### Website:

www.jubilantfoodworks.com

#### For further information please contact:

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